

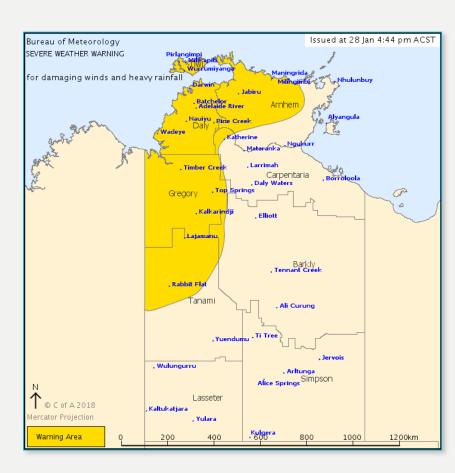


Motivation

BOM Warning Service

Meteorological and phenomena based thresholds

- Current warning service is based on meteorological thresholds, defined for each phenomena.
- Example: Severe Weather Warning for Damaging Winds - sustained winds of Gale Force (63 km/h) or more with wind gusts of 90 km/h or more.
 - Lacks impact: what does it mean for me?
- Meteorologist often talks about impacts and probabilities.
 - Based on experience only.
- Need a more structured and a considered way of assessing hazard impact and risk.





Quick refresh on Risk of Impact

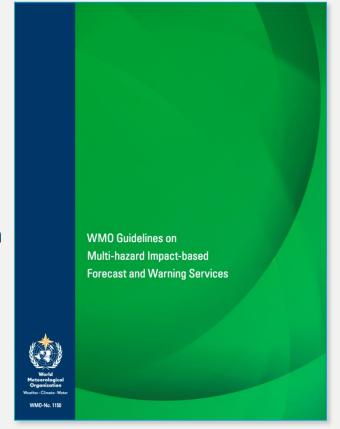
- Hazard: Hydrometeorological-based threat that poses a level of threat to life, property or the environment.
- **Exposure:** Who and what may be affected (time and space dependent).
- Vulnerability: Susceptibility of human beings and their livelihoods and property.
- **Risk:** The probability and magnitude of harm attendant on human beings, their livelihoods and assets due to exposure and vulnerability to a hazard.

HAZARD

EXPOSURE

VULNERABILITY

RISK

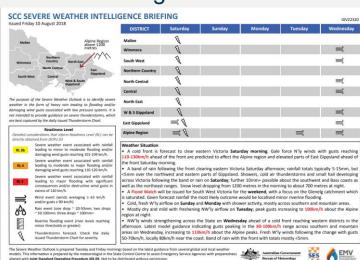


```
| Risk of impact (x, t) | \equiv | hazard (x, t) | \cup | vulnerability (x, t) | \cup | exposure (x, t) |
```



- Take methodology/design inspiration from:
 - Existing state/territory severe weather outlooks
 - UK Met Office warning impact tables
 - WMO best practice on hazard impact

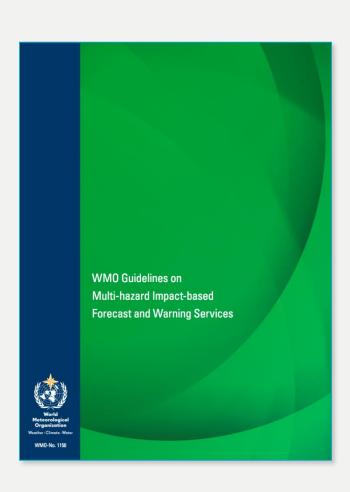
forecasting





Place National Hazard Impact and Risk
 Assessment at the core of our real-time operations, before, during and after weather events







BEFORE

Impact probabilitybased communication strategy.

Contingency planning

- National Hazard Outlook Community
- National Hazard Outlook Operations

DURING

Flexible resourcing strategy.

Monitoring, assessing and communicating

- Operational impact ratings and tiered structure for resource allocation.
- Planned response to impacts whilst maintaining agility.

AFTER

Post Event Review
Management
(PERM)

- Hazard impact assessment embedded within PERM procedures.
- Lessons learnt incorporated into culture.





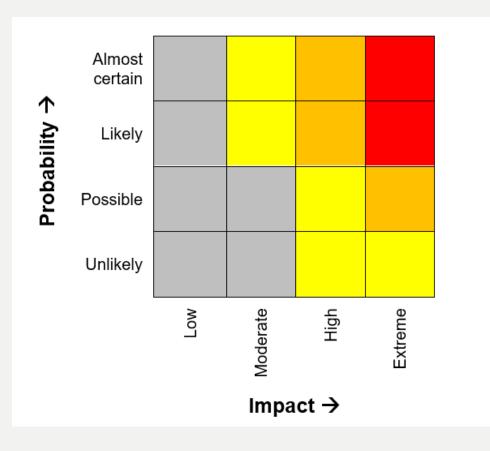
Impact probability- based communication strategy.

Contingency planning

BEFORE

- Graphical product, Days 1-4 plus outlook 5 7, issued every day, in partnership with states.
- Designed for internal and national emergency services use; suitable for development into a public product.
- A structured and considered record of how potential hazards were assessed.

Impact-probability-based matrix:





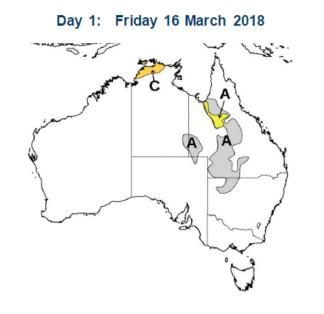
National Hazard Community Impact Tropical Cyclone Marcus

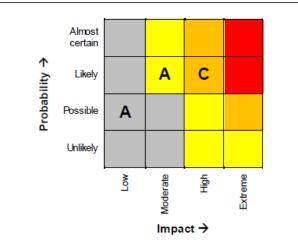
Impact probability-based communication strategy.

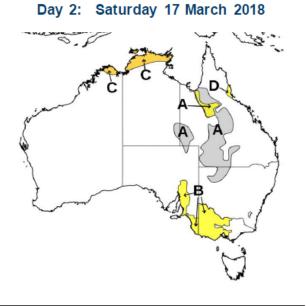
Contingency planning

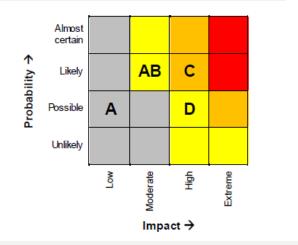
BEFORE

- A: Riverine flooding
- B: Severe fire weather
- C: Tropical Low/ Possible
 Cyclone
- D: Heavy rainfall
- C: Tropical Low/ Possible Tropical Cyclone
- Heavy rainfall, possible flash flooding
- Possible damaging wind gusts near the low or TC
- Risk to Darwin (NT capital city ~106,000 people).
- Risk of damage to property and agriculture.
- Increased demand of emergency services.











National Hazard Operational Impact Tropical Cyclone Marcus

Impact probabilitybased
communication
strategy.

Contingency planning

BEFORE

A: Riverine flooding

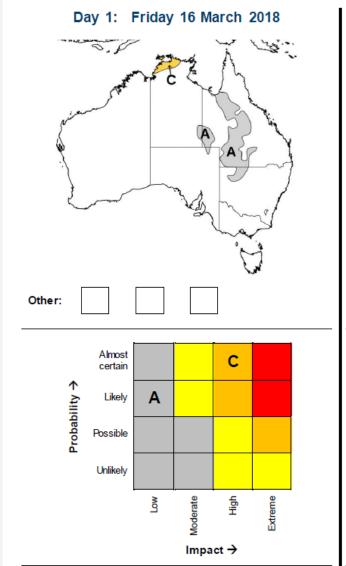
B: Severe fire weather

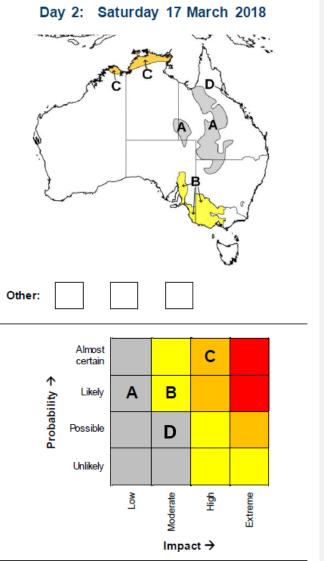
C: Possible Tropical Cyclone

D: Heavy rainfall

C: TCWC Activation - NT

- High risk of TC in the Arafura Sea from Friday
- Populated Areas, TC Coastal Impact.
- Additional staff required.







National Hazard Impact and Risk Assessment - Before

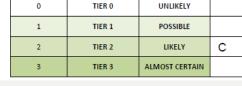
10-12

TIER 3

EXTREME

		HAZARD COMMUNITY IMPACT			HAZARD OPERATIONAL IMPAG	T					HAZARD PROBABILITY		
Tier	0	1	Tier	0	1		Tier		0		1		2
Impact level	LOW	MODERATE	Impact level BOM warning services	LOW	MODERATE Low-end severe weather.	History and	Probability level		UNLIKELY		POSSIBLE		LIKELY
Hazard	LOW	WODERATE	bow warning services	Marginal/no severe weather Minor to moderate flood,	populated areas	High-er multi-h areas	Forecast likelihood	Not currer policy	nt official fore		Not current official forecast policy	Current policy	official foreca
Life	Minimal danger to life Minimal injuries/illnesses	Minimal danger to life C Few injuries/illnesses		rural/remote	Minor to moderate flood, populated areas Tropical cyclone, offshore	Major f areas Tropica			n forecast peri r model guida nsistent	ance	Medium-long term forecast period Computer model guidance	period	nedium term f
Property	Minimal/no property damage	Localised or minor damage to buildings, structures and property				Extrem severe			recast scenari	rio	very inconsistent Other forecast scenarios considered to remain		te in agreeme th some uncer s
Delivery of services/utilities	Minimal/no disruption	Localised or brief disruption	BOM staffing	Routine operational staffing	Additional staffing requirements covered	Externa require		remain ve			possible	- 1	orecast scena red unlikely
Emergency services	Normal demand for emergency service response	Increased demand for emergency service response			locally Routine contingency	Daily of				-	or Current official forecast	_	С
Transport	Minimal/no disruption	Local transport routes affected			planning arrangements	meetin					policy		
		Brief travel delays	Internal and government	Routine internal briefing	Increased internal briefing	Extensi					Short- long term forecast period		
		Local road/rail closures	liaison	Routine liaison with local	activities Increased liaison with local	activitie level					Computer model guidance remains uncertain		
		Brief airport delays		and state government agencies	and state government agencies	Increas state ar govern					Other forecast scenarios considered to remain		
Day-to-day activities	Minimal/no impact on usual activities and routines	Brief disruption to usual activities and routines,		Routine outposted meteorologist operations	Increased demand on outposted meteorologist operations	Infrequ briefing					possible		
		including work and school				Extend	Total score: (sum all elements)	2	I	Hazard pr assessme		0	TIE
			Media	Routine media activity	Local enquiries handled	operati Widesr						1	TIE
Agriculture	Minimal/no impact	Localised damage to major agriculture	Wedia	Local enquiries handled	locally	Externa						2	TIE
	С	Danger to major agriculture		locally	National enquiries covered by BNOC	require	. I					3	TIE
Land/vegetation	Minimal/no impact	at key time of season Some tree damage/trees down			С	National by BNOC	enquiries covered Na	mote or fly-in ational enquiries cove BNOC	ered				
		Localised coastal erosion	Total score: (sum all elements)		rd operational ct assessment:	0-2	TIER 0	LOW		v +)	Risk of in ∪ vulnerabi	ipact	(x, t)
		Localised land slips				3-5	TIER 1	MODERATE	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	1, 1)	O Vuitietubi	iiiy ()	<i>i, i)</i>
						6-9	TIER 2	HIGH	c				

			HAZARD PROBABILITY		
	Tier	0	1	2	3
	Probability level	UNLIKELY	POSSIBLE	LIKELY	ALMOST CERTAIN
-er i-h	Forecast likelihood	Not current official forecast policy	Not current official forecast policy	Current official forecast policy	Current official forecast policy
or f		Long term forecast period Computer model guidance	Medium-long term forecast period	Short-medium term forecast period	Short term forecast period/event imminent
ica ict em		very inconsistent Outlier forecast scenario	Computer model guidance very inconsistent Other forecast scenarios	Majority of computer model guidance in agreement, although some uncertainty remains	All computer model guidance in very close agreement Other forecast scenarios
re ing ma ire		Other forecast scenarios remain very likely	considered to remain possible	Other forecast scenarios now considered unlikely	considered extremely unlikely/impossible
o ing			Current official forecast	С	
nsi			Short- long term forecast period		
itie			Computer model guidance remains uncertain		
as aı m			Other forecast scenarios considered to remain possible		
qu in:			l	I	



 $|\cup|$ exposure (x, t)|



Impact probabilitybased communication strategy.

Contingency planning

BEFORE

Community Impact



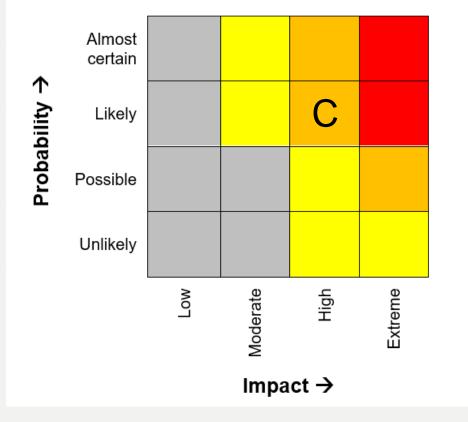
Hazard Probability

		HAZARD PROBABILITY			
Tier	0	1	2	3	
Probability level	UNLIKELY	POSSIBLE	LIKELY	ALMOST CERTAIN	
Forecast likelihood	Not current official forecast policy	Not current official forecast policy	Current official forecast policy	Current official forecast policy	
	Long term forecast period	Medium-long term forecast period	Short-medium term forecast period	Short term forecast period/event imminent	
	Computer model guidance, swery inconsistent Outlier forecast scenario Other forecast scenarios remain very likely	Computer model guidance. Nery inconsistent Other forecast scenarios considered to remain possible or Current official forecast policy Short- long term forecast	Majority of computer model guidance in agreement, although some uncertainty remains Other forecast scenarios now considered unlikely	All computer model guidance in very close agreement Other forecast scenarios considered extremely unitively/impossible	
		period Computer model guidance remains uncertain Other forecast scenarios considered to remain possible			

0-5 TIER 0 LOW 6-16 TIER 1 MODERATE 17-27 TIER 2 HIGH C 28-33 TIER 3 EXTREME



Impact-probability-based matrix:





Impact probabilitybased communication strategy.

Contingency planning

BEFORE

Ensure consistency with regional forecast policy:

Matthew Marshall

thanks all, input very much appreciated.

Chat room - jabber

Thursday, 16 August 2018									
Rod Dickson All good for Vic.	01:17								
Mark Anolak All good for SA	02:41								
Christopher Kent I've included the Darwin and Adelaide River area to the Fire Weather C area on Sunday. This time of year this area is very sensitive to wind with the high fuel loads so while the surge pushes through the Top End on Monday, a growing boundary layer on Sunday will see temps and winds increase as they mix down.	04:39								
Rebecca Kamitakahara For NSW I just removed the damaging wind gust area for Thursday (today) given we've now canned our warning. Otherwise all good.	05:22								



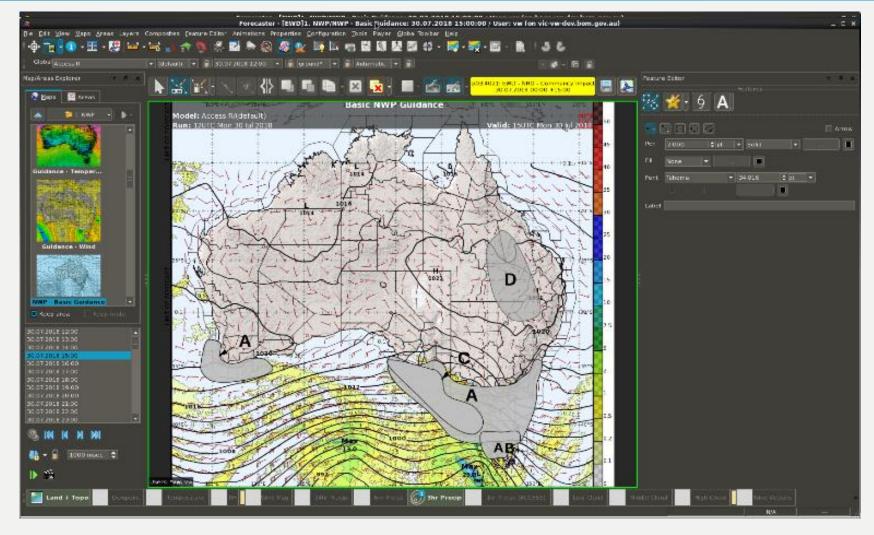
Impact probabilitybased communication strategy.

Contingency planning

BEFORE

Ensure consistency with regional forecast policy:

- Chat room jabber
- Collaboration tool allows regional forecasters to modify product overnight



Users in other offices can see edits in real time



Flexible resourcing strategy

Flexible resourcing strategy.
Monitoring, assessing and communicating

DURING

- Use operational impact ratings and Tiered Structure for resource allocation
- Plan response to impacts and maintain team agility

Level of Operations	Operational Activities
Level 1	 Aware. Routine Operations, low-end warnings still possible.
Level 2	 Busy shift, but largely routine and local operations. Extra staff may be required. National contingency and media messaging possible. Local media and support as required, press conference possible. Severe Wx video possible.
Level 3	 Surge Operations, local and/or national staff required including both remote and/or fly in surge. Routine National Contingency planning and messaging ongoing. Executive and Government briefings. Continuous Media, Multi Agency Press conference likely. Daily Severe Wx videos.
Level 4	 Prolonged Surge Operations, "All Bureau Response". Daily National Contingency planning and messaging. Executive and Government briefings. Continuous Media, Multi Agency press conference (with Premier) Multiple Severe Wx videos each day.



National Surge Response Meetings

Flexible resourcing strategy.
Monitoring, assessing and communicating

DURING

- Use operational impact ratings and Tiered Structure for resource allocation
- Plan response to impacts and maintain team agility

A daily standup this week to discuss the upcoming weather (TC/low off SE QLD, active monsoon/potential TC's across the north and strong front over the SE during the weekend).

Could State Managers / SupMets and MACMs from affected States please attend to have input. (If WA come into line for impact or providing surge support the meeting time will be moved to accommodate time zones).

CMR 558947 Pin 2662.

Suggested run sheet.

Key messages from affected state's (2mins each)

Climate context (2 mins)

Media plans (2 mins each)

National media team

Video

Social media

Other input (2 mins)

Key decisions (yes/no)

Press conferences

- State
- National

Media release

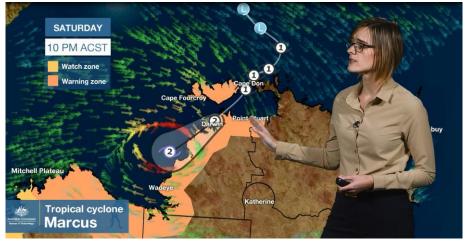
Video's

Other (audio news release, video news release, live crosses, etc)

Regards,

Mick

Centre Director National Operations Centre



New Process - Incident Management Structure:

Communications: media liaison, internal and stakeholder communications

Planning: staffing and resourcing, expected behaviour and response

Intelligence: current and forecast weather/warning situation & impact

Operations: all activities and resources assigned to resolve incident **Logistics:** obtaining and maintaining human and physical resources, facilities, services and materials



Post Event Review Management (PERM)



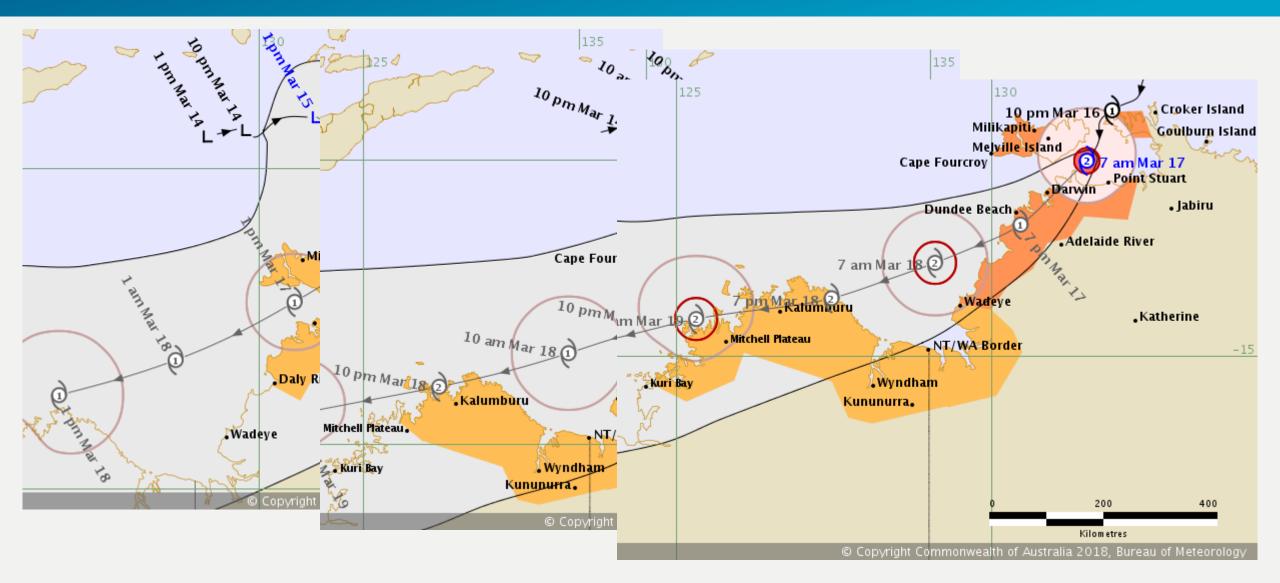
 Embed hazard impact assessment into our Post Event Review Management (PERM) procedures.

• What type of events?

- High Impact on the community (not just intensity)
- High Impact on our real-time operations (Bureau's ability to deliver services/surge)
 - Service performance
 - Staff fatigue and skills
 - Ability to surge
- Other non-hazard related service/performance factors



Warnings Tropical Cyclone Marcus





PERM – Impact assessments Tropical Cyclone Marcus

Community Impacts

- 30,000 homes without power in Darwin
- 500 fallen power lines
- Widespread fallen and uprooted trees
- Property damage
- Potential contamination of drinking water

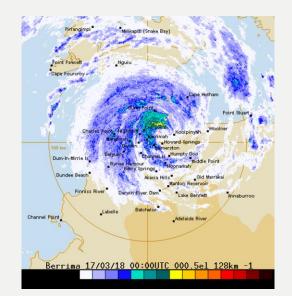
0 Low 1 Moderate 2 High 3 Extreme



Operations Impacts

- Darwin Tropical Cyclone Warning Centre activated
- NT Cyclone staffing plan enacted;
 - ✓ seamless hand over of services to another office
- Widespread media interest
- Severe Weather Videos produced
- Joint press conferences

0 Low 1 Moderate 2 High 3 Extreme





PERM – Impact assessments Tropical Cyclone Marcus

Community Impacts

			COMMUNITY IMPACT RUE	BRIC				
Tier	0)	1			2	3	
Impact level	LO	w	MODERATE			HIGH	EXTREME	
Life	Minimal dange	r to life	Minimal danger to life	s	Some dang	ger to life	Significant danger to	life
	Minimal injurie	s/illnesses	Few injuries/illnesses	s	Some injur	ies/illnesses	Many injuries/illness	es
Property	Minimal/no pro	perty	Localised or minor damage	e v	Widesprea	d dangage to	Extensive damage or	
	damage		to buildings, structures an	d b	buildings, s	true tures and	destruction of building	igs,
			property		property	V	structures and srope	
Delivery of services/utilities	Minimal/no dis	ruption	Localised or brief disruption	on V	Widesprea	d disruption	Prolonged widesprea disruption	d
Emergency services	Normal deman	d for	Increased demand for	н	High dema	nd for emergency	Prolonged peak dem	and for
	emergency sen	rice response	emergency service respon	ise s	service res	ponse	emergency ervice re	sponse
Transport	Minimal/no dis	ruption	Local transport routes			sport routes and	Critical transport rou	
			affected	t	travel serv	ices affected	travel services affect	ed
			Brief travel delays	v	Widesprea	d travel delays	Extensive prolonged	delays
			Local road/rail closures	N	Main road,	/rail closures	Major arterial road/r	ail
			Brief airport delays		Significant	airport disruption	closures	
			one unport delays		- Grancont	an port a sirapiton	Major airports closed grounded	l/airline
Day-to-day activities	Minimal/no im	pact on usual	Brief disruption to usual	v	Widesprea	d disruption of	Prolonged widesprea	d
	activities and ro	outines	activities and routines,	u	usual activ	ities and routines	disruption of usual ac	
			including work and school			/	and routines	
					Localised s			
				v	workplace	cusures	Widespread school o	r
				_		<u> </u>	workplace closures	
Agriculture	Minimal/no im	pact	Localised damage to majo			d damage to	Widespread and exte	
			agriculture	n	major agric	culture	damage or destruction major agriculture	on of
			Danger to Mor agricultur	re			major agriculture	
Land/vegetation	Minimal/no im	nact	Some tree damage/trees	v	Widesprea	d tree	Widespread and exte	nsive
Land, regeration			down		damage/tr		damage or destruction	
				-			trees and landscape	
			Localised coastal erosion	v	Widesprea	d coastal erosion		
							Widespread and exte	nsive
			Localised land slips	S	Significant	land slips	coastal erosion	
							V .	
				_			Widespread land ero	sion
Population exposure	Minimal/remot	e	Rural towns	R	Regional ci	ties	Capital cities	
	Very low popul	ation density	Low population density		Moderate	population density	High population dens	itv
Spatial exposure	Localised/point		Regional/district-wide			regist districts	Widespread/multi-st	
				- ["	A	/		-
			Local river catchments	N	Multiple fl	od catchments		
Hazard duration	< 3 hours		3 to 12 hours	1	12 to 24 ho	ours	> 24 hours	
Base score:		Commi	unity					
(sum all elements)	23		assessment (INITIAL):	0	0-5	TIER 0	LOW	l

(sı	ım all elements)	23	impact	assessment (INITIAL):		0-5	TIER 0	LOW	
						6-16	TIER 1	MODERATE	
						17-27	TIER 2	HIGH	23
						28-33	TIER 3	EXTREME	
Im	pact modifiers:	+0		+1			+2	+3	
Co	mmunity resilience	No recent wear Recent serbre impact, recove	weather	Recent severe weather impact, recovery mostly complete			ere weather nificant recovery	Recent extreme wear impact, major recove ongoing	
Но	liday/travel periods	No public holi		Public holiday/travel perio	od		day/major travel Christmas/NY)		

al score: e score + modifiers)	23	Community impact assessment (FINAL):	0-5	TIER 0	LOW	
			6-16	TIER 1	MODERATE	
			17-27	TIER 2	HIGH	23
			28-33	TIER 3	EXTREME	

Operations Impacts

			HAZARD OPERATIONAL IMP	PACI		,	
Tier	0		1		2	3	
Impact level	LOV	V	MODERATE		HIGH	EXTREME	
BOM warning services	Marginal/no sev Minor to moder rural/remote		Low-end severe weather, populated areas Minor to moderate flood, populated areas	populated	severe weather, dareas ards, populated	Extreme severe weat populated areas Prolonged widesprea flood, key locations	
			Tropical cyclone, offshore	Tropical c impact Extreme f	ire weather	Severe tropical cyclor major population coa impact Catastrophic fire wea significant threat to li	ther,
BOM staffing	Routine operati	onal staffing	Additional staffing requirements covered loca Routine contingency planning arrangements	External s required,	urge support primote or fly-in operational icy planning	Prolonged external st support, remote or fi Daily operational contingency planning meetings Campaign event 'All hands on deck'	y-in
Internal and government liaison	Routine internal activities Routine liaison value governme Routine outpost meteorologist o	vith local and nt agencies	Increased internal briefing activities Increased liaison with loca and state government agencies Increased demand on outposted meteorologist operations	activities, level Increased state and governme Infrequen briefings Extended outposted operation	ent agencies It ministerial coverage for If meteorologist s	Extensive internal briefing activities, up to Executive level Extensive frequent liaison with local, stage and federal governmen agencies Regular ministerial briefings Significantly extended coverage for outposted meteorologist operations Frequent AGCCC briefings	
Media	Routine media a Local enquiries l locally	-	Local enquiries handled locally National enquiries covered by BNOC	AGCCC briefings required Widespread media interest External surge support required for local demand, remote or fly-in National enguiries covered by BNOC		required "Wall-to-wall' media coverage Prolonged external surge support for local demand, remote or fly-in National enquiries covered	
Total score: (sum all elements)	9		operational assessment:	0-2	TIER 0	by BNOC LOW	
				3-5	TIER 1	MODERATE	
				6-9	TIER 2	HIGH	9
				10-12	TIER 3	EXTREME	



PERM



AFTER

Event Impact Assessment Summary

Tropical Cyclone Marcus – 16-24 March 2018

Weather Event	Noteworthy Observations and Records	Community Impacts				Bureau Operational Activities				
Tropical Cyclone Marcus formed in the Arafura Sea on 16 March and moved south-west, impacting Darwin on 17 March as a Category 2 system. Marcus continued its south-west track, making landfall again over the northern Kimberley before moving into the Indian Ocean and reaching Category 5 by 21 March. The cyclone turned south a few days after and weakened, with no further coastal impacts.	Northern Territory: Strongest cyclone to impact Darwin in 40 years (since Tracy in 1974): Darwin sustained gales for around 6 continuous hours, with the strongest gust at Darwin Airport being 128km/h. Other gusts recorded include 130km/h at Darwin Harbour. 98km/h at Charles Pt and 94km/h at Pt Stuart. Rainfall was generally less than 100mm, with a few isolated higher totals: highest 136mm Gunn Pt, 60mm at Darwin Airport. Western Australia: Strongest winds were offshore: highest recorded was 128km/h Adele Island. Rainfall totals across northern Kimberley generally 50-120mm.	No Up Da Wi fal pro Po co Flig for Scl su: Cy po	practs were arour reports of death to 30,000 homes rwin, with furthe idespread fallen alen power lines. Soperty damage tential contaminancerns for disease ghts cancelled to rmore than 24 how hools, unis closed spended. Darwin 0 soldiers and 45 lp with cleanup. clone affected a copulation density, quired.	s or serious in swithout power outages in the come building attention of drinking and from Darrours. I and other serious Come Surport closed US Marines contagnital city of reservoirs.	ver in ne region. trees, 500 and ng water, win Airport rvices d. alled in to	cap Earr sta con Da ear Da NT Cyr isss Wi BN See	pical cyclone, with a pital city. ly engagement with keholders leading u Iferences. ly briefings held wit th day from 12 Marc win Tropical Cyclon Cyclone Staffing Pla clone Watches (first ued. despread media inte OC staff. vere weather videos uctured debrief held	key governme o to the event h NT Emergenc h. e Warning Cent n enacted. on March 14) a crest handled b	nt Joint press ry Services tre activated. and Warnings ry local and	
,555	30 120mm.	0 Low	1 Moderate	2 High 🗸	3 Extreme	0 Low	1 Moderate	2 High 🗸	3 Extreme	

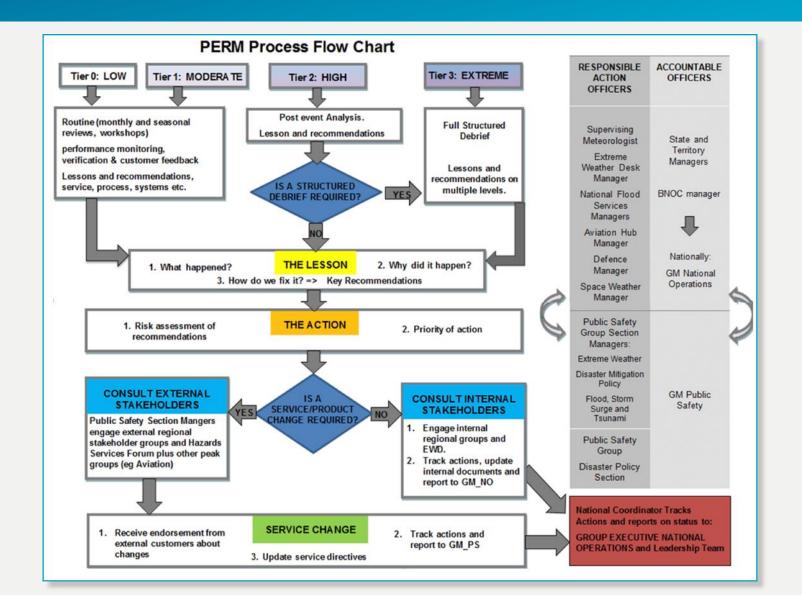




PERM

Post Event Review Management (PERM)

AFTER





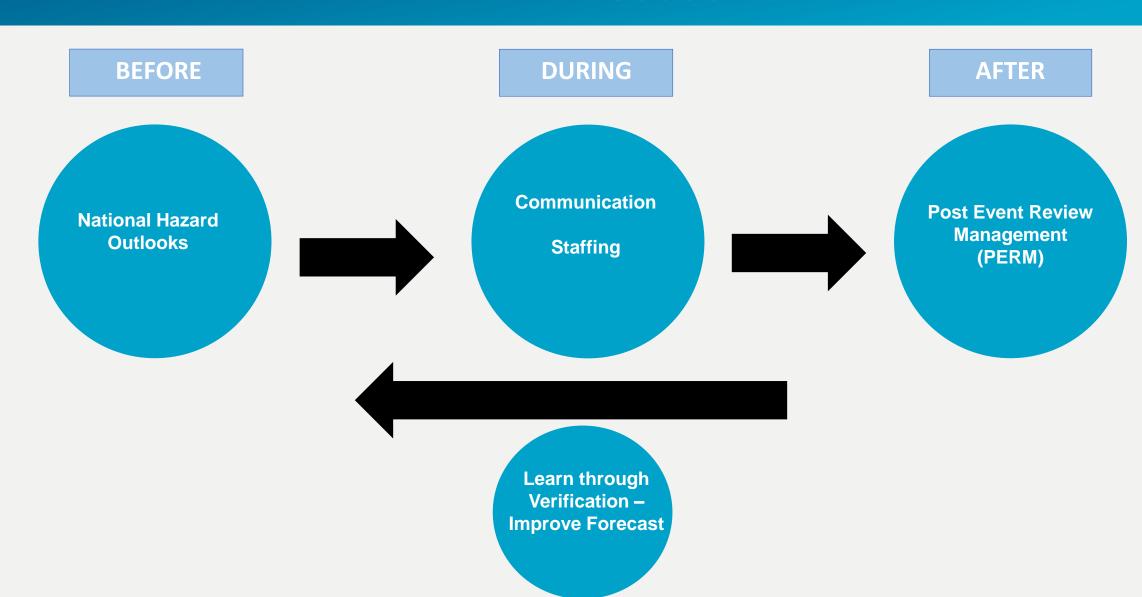
Lessons Register



	LESSONS REGISTER									
THE LESSON - DESCRIPTION		LESSON - SOURCE	POST EVENT REVIEW/REPORT - LINK	KEY RECOMMENDATIONS	THEME					
What happened?		Use drop down menu to select whether the lesson came from a Post Event Review or an annual/routine report	Weblink or pathway to shared drive where Post Event Review or Routine Report can be found	Required to turn issues/lessons identified into lessons learnt	Use drop down menu to select which theme the recommendation belongs to					

Actions										
ACTION	PRIORITY	ACCOUNTABLITY - WHO	NOTES		EXTERNAL CONSULTATIO N REQUIRED?					
If the action differs from the recommendation fill in action below. Otherwise column may be left blank	Assessed using Risk Analysis template (auto filled from RISK ASSESSMENT)	The person or section that is accountable for the completion of the action and for the lesson learnt			If client consultation is required due to a service change, please select 'yes' from the drop down menu below	Use drop down menu to select the status of the action				





Thank you Questions? James Taylor, Bureau of Meteorology Australian Government Photos: Chris Kent BoM NT Meteorolo Bureau of Meteorology @chriskentphotography